



California State Teachers'
Retirement System
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February 8, 2010

Mr. Peter Rogoff, Administrator
U.S. Department of Transportation
Federal Transit Administration
East Building
1200 New Jersey Avenue, SE
Washington, DC 20590

Mr. Leslie Rogers, Regional Administrator
FTA Region IX
201 Mission Street
Suite 1650
San Francisco, CA 94105-1839

RE: Downtown/Riverfront Streetcar Urban Circulator Grant Application

Dear Mr. Rogoff and Mr. Rogers:

The California State Teachers' Retirement System (CalSTRS) is the second largest pension fund in the United States with 833,000 members and \$134.1 billion in assets. We had the opportunity to choose anywhere in the region for our headquarters; we selected West Sacramento's Riverfront area because of the spectacular setting on the Sacramento River, adjacency to downtown and the heart of the region, and because of the promise of a mixed use environment and great transportation options. The vision for our headquarters office won't be realized until the streetcar is operating along the Riverfront.

CalSTRS is committed to our fiduciary and environmental responsibilities. Our headquarters office, which was completed in 2009, is the most environmentally friendly headquarters in the region. The 13-story, 409,000-square-foot building houses 1,250 work stations and was built to Leadership in Energy and Environmental Design (LEED®) certification standards. The building contains design elements to reduce energy, water, and other resource consumption and minimize greenhouse gas emission, ozone destruction and heat generation. These design elements are coupled with programs that further CalSTRS commitment to environmentally friendly practices.

We offer a number of programs to promote the use of alternative modes of transportation, including a paid parking program and transit fare subsidies for employees. We currently provide funding for supplemental bus service to the headquarters building and have

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committed through a Developer Agreement to provide operational funding support for streetcar service upon the establishment of a financial district.

The CalSTRS headquarters building is a stunning addition to the Sacramento skyline with many environmentally friendly elements. We have the culture and programs to support a successful streetcar line. We look forward to continuing our work with the City of West Sacramento and other agencies to support the implementation of the streetcar project. We are very pleased to offer support for this application.

Sincerely,



Jack Ehnes
Chief Executive Officer